



WILLIAM T FUJIOKA  
Chief Executive Officer

## County of Los Angeles CHIEF EXECUTIVE OFFICE

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November 30, 2009

To: Supervisor Gloria Molina, Chairperson  
Supervisor Mark Ridley-Thomas  
Supervisor Zev Yaroslavsky  
Supervisor Don Knabe  
Supervisor Michael D. Antonovich

From: William T Fujioka  
Chief Executive Officer

Board of Supervisors  
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MARK RIDLEY-THOMAS  
Second District

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Third District

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Fifth District

### MARTIN LUTHER KING, JR. MEDICAL CENTER INPATIENT TOWER REPLACEMENT PROJECT SCHEDULE RECOVERY PLAN (ITEM NO. 26, AGENDA OF NOVEMBER 3, 2009)

On November 3, 2009, your Board approved a motion instructing the Chief Executive Officer (CEO) to report back within 30 days on efforts to meet the original completion date for the Martin Luther King Jr. Inpatient Tower Renovation Project of December 2012.

The project team has taken aggressive steps to recover the original project schedule. These steps are focused in the following areas:

- **Performance of major construction elements concurrently, rather than sequentially** - By working with HMC Architects and Office of Statewide Health Planning and Development (OSHPD) to separate the project into multiple and incremental packages, we will be able to expedite the plan review and permitting process. This approach will also allow earlier start dates for some of the construction packages.
- **Relocation of all existing services from of the Inpatient Tower during renovation** - Completely vacating the Inpatient Tower, including existing radiology functions currently located in the basement of the Tower will enable construction to occur concurrently throughout the building.

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- **Separate contracting for the central plant** - Contracting for the construction of the central plant apart from the renovation of the Inpatient Tower will allow for early procurement of any long lead central plant equipment, and concurrent construction with the Inpatient Tower.

By taking these actions, we believe we will be able to recover the project schedule and substantially complete construction by December 2012.

OSHDPD is in concurrence with this approach to plan review. This was confirmed with in a meeting on November 24, 2009, with Dr. David Carlisle, Director of OSHDPD, and his senior staff. This mutual understanding of the plan check process will be memorialized through a Memorandum of Understanding between OSHDPD, the architect and the County Department of Public Works.

If you have any questions please contact me, or your staff can contact Jan Takata at (213) 974-1360, or David Howard of the Department of Public Works at (626) 300-2300.

WTF:SK  
DJT:SW:mc

c: Department of Public Works